

Management structure

Board of Directors

Chairman Albert M. Baehny	Vice Chairman Robert F. Spoerry
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CEO Division	Sales Europe	Sales International	Marketing & Brands	Products	Finance
Chief Executive Officer Christian Buhl	Member Executive Board Karl Spachmann	Member Executive Board Ronald van Triest	Member Executive Board Egon Renfordt-Sasse	Member Executive Board Michael Reinhard	Member Executive Board Roland Iff
Human Resources Roland Held	Germany Clemens Rapp	North America Andreas Nowak	Marketing Sanitary Systems Severin Daniels	Quality Christian Englisch	Controlling Andreas Jäger
Communications & Investor Relations Roman Sidler	Italy Giorgio Castiglioni	Far East / Pacific Ronald Kwan	Marketing Piping Systems Arnd Gildemeister	Purchasing Adriaan 't Gilde	Treasury Thomas Wenger
Strategic Planning Andreas Lange	Switzerland Hanspeter Tinner	Middle East / Africa Ronald van Triest	Marketing Ceramics / Branding Alexander Bühl	Logistics Gerd Hailfinger	Information Technology Markus Enz
Environment / Sustainability Roland Högger	Austria / Hungary / Romania Stephan Wabnegger		Marketing Communication Daniela Koch	Technology / Innovation Felix Klaiber	Legal Services Albrecht Riebel
Shower Toilet Martin Baumüller	Netherlands Menno Portengen		Pricing Frank Heuser	Accredited Test Laboratory Markus Tanner	Internal Audit Martin Reiner
	Belgium Thierry Geers		Digital Dirk Wilhelm	Products Sanitary Systems Jörn Ikels	
	Nordic Countries Lars Risager			Products Piping Systems Pietro Mariotti	
	France Yves Danielou			Products Ceramics Miguel Definti	
	United Kingdom Mark Larden			Production Plant IBA * Robert Lernbecher	
	Poland / Ukraine Przemyslaw Powalacz			Production Plant EFA ** Martin Ziegler	
	Czech Republic / Slovakia Vladimir Sedlacko			Production Plant CER *** Robert Lernbecher a.i.	
	Adriatic Region Miran Medved				
	Iberian Peninsula David Mayolas				
	Russia Irina Buralkina				
	Key Account Management Karl Spachmann a.i.				
	Business Development/OEM Tobias Beck				

* IBA: Injection / Blow Moulding / Assembly

** EFA: Extrusion / Forming / Assembly

*** CER: Ceramics